



St. Joseph's Hamilton Joint Boards of Governors

April 2021

Open Agenda Package – Web Version

OUR
mission
vision
values



OUR MISSION //

Living the Legacy: Compassionate Care. Faith. Discovery.

OUR VISION //

On behalf of those we are privileged to serve, we will deliver an integrated, high quality care experience, pursue and share knowledge, and respect our rich diversity, always remaining faithful to our Roman Catholic values and traditions.

OUR VALUES //

Dignity. Respect. Service. Justice. Responsibility. Enquiry.

Enquiry – seeking knowledge

Definition

A dedicated approach to seeking knowledge empirically through a blended approach of tested practices and a focus on experimentation.

Behaviours

- Practices based on evidence and theory
- Ethical research practices
- A desire for new knowledge



St. Joseph's Hamilton Joint Boards of Governors – Open Agenda

Thursday, April 29, 2021

1530 hours

Via Zoom

Elected Members

Mr. Adriaan Korstanje (Chair), Dr. Naresh Agarwal, Mr. David Tonin, Ms. Lynn McNeil, Mr. Rod Dobson, Mrs. Barb Beaudoin, Mrs. Catherine Olsiak, Dr. Laura Harrington, Mr. Leo Perri, Mr. William Koornstra, Mr. Tim D'Souza, Ms. Rose Vespa, Mr. Peter Szota.

Ex-Officio Members

Dr. Zain Chagla, Dr. Cheryl Williams, Dr. David Russell, Dr. Paul O'Byrne, Ms. Melissa Farrell, Ms. Winnie Doyle.

Senior Management Team Resource

Mr. Brian Guest, Mr. John Woods, Dr. Carolyn Gosse, Dr. Lehana Thabane. Mrs. Stephanie Trowbridge, Mrs. Fadia Voogd, Ms. Sera Filice-Armenio, Mr. Don Davidson, Mr. John Aldis, Ms. Franca Vavaroutsos.

VALUES: D = dignity, R1 = respect, S = service, J = justice, R2 = responsibility, E = enquiry

<i>Time</i>	<i>Item</i>	<i>Topic</i>	<i>Values</i>	<i>Lead</i>	<i>Page</i>
1530	1.0	Call to Order		A.Korstanje	
	1.1	Opening Prayer, Reflection on Land Acknowledgement and Personal Reflection on ENQUIRY	R2		
	1.2	Introduction of Guests	R2		
1535	2.0	Consent Agenda Part "A" (Motions Listed) <i>(Note: Any JBG Member can ask for removal of any item from Consent Agenda for discussion)</i>			
		THAT THE FOLLOWING RECOMMENDATIONS BE APPROVED:	R2	All	
	2.1	Approval of Agenda <u>JBG Voting Members</u> THAT THE AGENDA FOR THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE APPROVED AS CIRCULATED			
	2.2	Declaration of Conflict of Interest <u>JBG Voting Members</u> THAT THERE IS NO CONFLICT OF INTEREST NOTED			
	2.3	Approval of Minutes of the JBG Meeting <u>JBG Voting Members</u> THAT THE MINUTES OF THE OPEN SESSION OF THE MEETING OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS HELD MARCH 25, 2021 BE APPROVED			

1540	3.0	Generative Discussion			
		There is no generative discussion this month.	E		
1610	4.0	Business (Motions Listed)			
	4.1	Quality Committee <u>JBG Voting Members</u> THAT THE MINUTES OF THE QUALITY COMMITTEE MEETING OF APRIL 20, 2021 BE ACCEPTED FOR INFORMATION	R2	B. Beaudoin	
	4.2	Other			
1630	5.0	Reports			
		THE FOLLOWING REPORTS ARE PROVIDED FOR INFORMATION:			
	5.1	Governance Committee Summary Report	R2	L. McNeil	
	5.2	Treasurer's Report from Resource and Audit Committee	R2	D. Tonin	blotter
	5.3	Chair's Remarks <u>JBG Voting Members</u> THAT DUE TO THE EXTREME PRESSURES OF THE ONGOING COVID-19 PANDEMIC, THAT THE JBG AND JBG SUBCOMMITTEES RETURN TO A STREAMLINED/ABBREVIATED AGENDA TO INCLUDE ESSENTIAL OR URGENT MATTERS ONLY FOR THE MONTHS OF MAY AND JUNE BE APPROVED	R2	A. Korstanje	
	5.4	Report of Presidents 5.4.1 Covid-19 Update – Dr. Z. Chagla	R2	M. Farrell/ C. Gosse/J. Woods	
	5.5	Report of the EVP and Chief Nursing Executive	R2	C. Williams	
	5.6	Report of Chief of Staff	R2	D. Russell	
	5.7	Report of SJHS President and CEO	R2	W. Doyle	
	5.8	Report of the President, Medical Staff Association	R2	Z. Chagla	
1650	6.0	Consent Agenda Part "B" (Motions Listed) <i>(Note: Any JBG Member can ask for removal of any item from Consent Agenda for discussion)</i>			
	6.1	Governance, Mission and Values Committee <u>JBG Voting Members</u> THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE MEETING OF APRIL 6, 2021 BE	R2	L. McNeil	

		ACCEPTED FOR INFORMATION			
	6.2	Resource and Audit Committee	R2	D. Tonin	
	6.3	Ad Hoc JBG Strategic Planning Committee <u>JBG Voting Members</u> THAT THE MINUTES OF THE AD HOC JBG STRATEGIC PLANNING COMMITTEE MEETING OF APRIL 20, 2021 BE ACCEPTED FOR INFORMATION	R2	R. Dobson	
1700	7.0	Information Items			
	7.1	Reports from Foundations	R2	S. Filice-Armenio/ D. Davidson	
	7.2	Quality Council Executive Visit Schedule			
	8.0	Adjournment		A. Korstanje	

Committee: **St. Joseph's Hamilton Joint Boards of Governors – OPEN SESSION** Date: March 25, 2021
 Called to order at: 1530 hours Adjourned: 1650 hours

St. Joseph's Healthcare Hamilton Voting Members:

Mr. A. Korstanje, Ms. L. McNeil, Mr. D. Tonin, Mr. T. D'Souza, Mrs. C. Olsiak, Mrs. B. Beaudoin, Dr. N. Agarwal.

St. Joseph's Villa Dundas Voting Members:

Mr. A. Korstanje, Ms. L. McNeil, Mr. D. Tonin, Mrs. B. Beaudoin, Mr. R. Dobson, Dr. L. Harrington, Ms. R. Vespa.

St. Joseph's Homecare Hamilton Voting Members:

Mr. A. Korstanje, Ms. L. McNeil, Mr. D. Tonin, Mr. Wm. Koonstra, Mr. L. Perri, Mr. P. Szota.

Location: Via Zoom

Present: Mr. A. Korstanje, Chair, Mr. R. Dobson, Mrs. L. McNeil, Dr. N. Agarwal, Mrs. B. Beaudoin, Dr. L. Harrington, Mr. L. Perri, Ms. M. Farrell, Mr. D. Tonin, Dr. D. Russell, Ms. R. Vespa, Mr. P. Szota, Mr. Wm. Koonstra, Mr. T. D'Souza, Dr. P. O'Byrne, Dr. C. Williams, Mrs. C. Olsiak, Dr. Z. Chagla, Ms. W. Doyle.

Regrets:

Resource Staff: Ms. F. Voogd, Dr. C. Gosse, Mr. J. Woods, Ms. S. Trowbridge, Mr. J. Aldis, Dr. J. Hunter, Mr. D. Davidson, Dr. L. Thabane.

Guests Open:

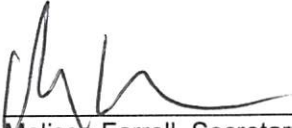
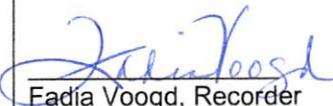
Guests In-Camera:

NEXT MEETING April 29, 2021

Subject	Discussion
<p>PROTOCOL</p> <p>1.0 CALL TO ORDER</p> <p>1.1 OPENING PRAYER</p> <p>1.2 INTRODUCTION OF GUESTS</p> <p>2.0 CONSENT AGENDA PART "A"</p> <p>3.0 GENERATIVE DISCUSSION</p>	<p>The meeting was called to order at 1530 hours by A. Korstanje.</p> <p>L. Harrington opened the meeting with a prayer. There was personal reflection with respect to the land acknowledgement and reflection with respect to the value of DIGNITY.</p> <p>All invited guests were introduced. Dr. L. Thabane, new VP Research was welcomed to the JBG. His official start date VP Research begins on April 1, 2021.</p> <p>Noted there were no requests to remove items and therefore the following motions were approved:</p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:</i></p> <p>THAT THE AGENDA FOR THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE APPROVED AS CIRCULATED</p> <p>THAT NO CONFLICT OF INTEREST WAS NOTED</p> <p>THAT THE MINUTES OF THE OPEN SESSION OF THE MEETING OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS HELD FEBRUARY 25, 2021 BE APPROVED</p> <ul style="list-style-type: none"> • There was no generative presentation at this month's meeting.

Subject	Discussion
	<ul style="list-style-type: none"> • Discussion with respect to orders and compliance will occur in camera. • The provincial budget with respect to long term care was discussed. • Rapid testing was discussed. It was noted that there is rapid testing at the SJVD. For SJHC, it was noted that due to mobility it is easier for staff to be tested at assessment centres. • Vaccination of SJVD staff was discussed. <p>SJHH</p> <ul style="list-style-type: none"> • Vaccine rollout for staff – it was noted that Clinics are working through the moderate priority health care worker category at this time. A working group to address vaccine confidence amongst health care workers has been struck. Staff vaccination rollout and strategies for all three sites was discussed. • Vaccination stats for the period of March 1-March 24 at West 5th was highlighted. • It appears that the Provincial budget investments are heavily in favour of hospitals. The Ontario Hospital Association held a briefing with its members and the Ministry to discuss the budget and further details will be shared as they become available. Extensive discussion ensued. • In response to a question, it was noted that the registration for vaccination is under the purview of Public Health units. Noted that all registration is now transitioned through the Provincial portal and that the province is working out some issues related to portal registration for the public. • Z. Chagla gave an update on the provincial and regional modelling data to date with respect to Covid-19. Incident capacity tracking and forecasted reported cases were among the highlighted information. C. Williams gave a fulsome update on the current hospital and regional status with respect to Covid-19. SJHH has seen an increase in Covid cases at this time. Regional planning and collaboration amongst providers have been excellent. Discussion occurred with respect to modelling forecasts for areas hospitals. <p>REPORT OF THE EVP AND CHIEF NURSING EXECUTIVE</p> <ul style="list-style-type: none"> • An update on the voluntary management order with Shalom Village was provided. Noted that over the last three months, a whole system response has supported Shalom across a variety of different areas – mental health, housekeeping, health human resource planning, leadership, staffing etc. A very effective transitional plan has been developed, and SJHH will continue to support Shalom Village during the transition. • An update with respect to the Satellite Health Facility was also provided. It was noted that funding was also received to replace the current carpeting with new flooring for the SJHH floors and this should be completed by the end of March. <p>REPORT OF CHIEF OF STAFF</p> <ul style="list-style-type: none"> • D. Russell summarized the Emergency Standards of Care (ESOC) for the Board. The ESOC were introduced by the Ministry in early January 2021 in order to plan for the unlikely circumstance in which the demand for ICU services exceeded the available supply beds and resources. These standards would be employed only when the Ontario Covid-19 Critical Care Command Centre declared that ICU surge levels had been reached. The Standards include four elements: (1) documentation of a patient's goals of care; (2) a process for estimating the short term mortality risk (STMR) for a patient opting for ICU care; (3) two independent physician estimates of a patient's and (4) a regional triage committee to decide if a given patient's STMR met the requirements for ICU care. A fulsome discussion took place and questions were answered. <p>REPORT OF SJHS PRESIDENT AND CEO</p> <ul style="list-style-type: none"> • Visits have occurred at Charlton, West 5th, King, SJVD and SJHC. Extremely impressed with the quality and strength of the leadership across the three organizations. It is also a testament to the extraordinary teamwork of the staff, and the great sense of shared responsibility. • SJHS is working with Site Presidents to increase ethics resources across the

Subject	Discussion
<p>6.0 CONSENT AGENDA PART "B"</p> <p>6.1 GOVERNANCE, MISSION AND VALUES COMMITTEE</p>	<p>SJHS. The pandemic has exposed a high need for organizational ethics and further updates will be provided at the next JBG meeting.</p> <ul style="list-style-type: none"> • The Feast of St. Joseph was celebrated and acknowledged on March 19th. • Meetings continue with Ontario West and Covid Care at Home. <p>REPORT OF THE PRESIDENT, MEDICAL STAFF ASSOCIATION</p> <ul style="list-style-type: none"> • Quarterly Meeting was held on March 23rd. Guests included representatives from the CPSO and CMPA. <p>Noted there were no requests to remove items and therefore the following motions were approved:</p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:</i></p> <p>THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE MEETING OF MARCH 2, 2021 BE ACCEPTED FOR INFORMATION</p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:</i></p> <p>THAT THE REINSTATEMENT OF THE AD HOC JBG STRATEGIC PLANNING COMMITTEE AND SUPPORTING TERMS OF REFERENCE BE APPROVED</p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:</i></p> <p>THAT THE FOLLOWING INDIVIDUALS – R DOBSON (CHAIR), L. MCNEIL, C. OLSIAK, C. YENDT, G. BELISARIO - BE APPOINTED AS MEMBERS OF THE AD HOC JBG STRATEGIC PLANNING COMMITTEE BE APPROVED</p>
<p>6.2 RESOURCE AND AUDIT COMMITTEE</p> <p>7.0 INFORMATION ITEMS</p> <p>7.1 REPORTS FROM FOUNDATIONS</p>	<p>-</p> <p>SJHH Foundation</p> <ul style="list-style-type: none"> • An update on the fundraising activities over this past year was provided. Fundraising for the Around the Bay Road Race 2021 is in full swing. Noted that the Foundation continues to closely work with the hospital Public Affairs Team on communication strategies focused on the role SJHH is playing to care for our community. <p>SJVD Foundation</p> <ul style="list-style-type: none"> • An update on "A Gala Reimagined" was provided. For the first time ever, the Gala will come home to residents and staff at SJVD. Planning is currently underway. • It was noted that a major gift to Margaret's Place Hospice has been secured. • It appears that the ribbon cutting for the new Margaret's Place hospice will occur in late July. A number of scenarios with respect to this occasion are currently being developed, and will be dependent on the Covid-19 situation. • It was noted that a direct mail piece will go out shortly in the mail and this will be

Subject	Discussion
<p>7.2 WALKABOUT AND COUNCIL MEETING SCHEDULES</p> <p>8.0 ADJOURNMENT</p>	<p>shared with the JBG.</p> <ul style="list-style-type: none">• Despite all events being cancelled, a very good financial year has been realized.• The Walkabout and Council Meeting schedule was circulated.• There was no further business and the meeting adjourned. <p>_____ Adriaan Korstanje, Chair</p> <p> _____ Melissa Farrell, Secretary</p> <p> _____ Eadía Voogd, Recorder</p>