





St. Joseph's Hamilton Joint Boards of Governors

April 2022

Open Agenda Package - Web Version

mission vision values



OUR MISSION //

Living the Legacy: Compassionate Care. Faith. Discovery.

OUR VISION //

On behalf of those we are privileged to serve, we will deliver an integrated, high quality care experience, pursue and share knowledge, and respect our rich diversity, always remaining faithful to our Roman Catholic values and traditions.

OUR VALUES //

Dignity. Respect. Service. Justice. Responsibility. Enquiry.







Enquiry – seeking knowledge

Definition

A dedicated approach to seeking knowledge empirically through a blended approach of tested practices and a focus on experimentation.

Behaviours

- · Practices based on evidence and theory
- · Ethical research practices
- · A desire for new knowledge











St. Joseph's Hamilton Joint Boards of Governors – Open Agenda Thursday, April 28, 2022 1530 hours

Via Zoom or location TBA

Elected Members Ms. Lynn McNeil (Chair), Mr. Adriaan Korstanje, Dr. Naresh Agarwal, Mr. David

Tonin, Mr. Rod Dobson, Mrs. Barb Beaudoin, Mrs. Catherine Olsiak, Dr. Laura Harrington, Mr. Leo Perri, Mr. William Koornstra, Ms. Rose Vespa, Mr. Peter

Szota, Mr. Martin Powell, Mr. Toks Olaoluwa.

Ex-Officio Members Dr. Zain Chagla, Dr. Cheryl Williams, Dr. Sarah Jarmain, Dr. Paul O'Byrne,

Ms. Melissa Farrell, Ms. Winnie Doyle.

Senior Management Team Mr. John Woods, Dr. Greg Rutledge.

Resource Mrs. Stephanie Trowbridge, Mrs. Fadia Voogd, Ms. Sera Filice-Armenio, Mr. Don

Davidson.

VALUES: D = dignity, R1 = respect, S = service, J = justice, R2 = responsibility, E = enquiry

Time	Item	Topic	Values	Lead	Page
1530	1.0	Call to Order		L. McNeil	
	1.1	Opening Prayer, Reflection on Land Acknowledgement and Reflection on ENQUIRY	R2		
	1.2	Introduction of Guests	R2		
1535	2.0	Consent Agenda Part "A" (Motions Listed) (Note: Any JBG Member can ask for removal of any item from Consent Agenda for discussion)			
		THAT THE FOLLOWING RECOMMENDATIONS BE APPROVED:	R2	All	
	2.1	Approval of Agenda JBG Voting Members THAT THE AGENDA FOR THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE APPROVED AS CIRCULATED			
	2.2	Declaration of Conflict of Interest JBG Voting Members THAT THERE IS NO CONFLICT OF INTEREST NOTED			
	2.3	Approval of Minutes of the JBG Meeting JBG Voting Members THAT THE MINUTES OF THE OPEN SESSION OF THE MEETING OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS HELD MARCH 31, 2022 BE APPROVED			

1540	3.0	Generative Discussion			
		Healthcare Decision-making: Consent, Capacity, and	E	J. Robertson	
		Challenging situations		W.	
				Lawrence	
1610	4.0	Business (Motions Listed)			
	4.1	Quality Committee	R2	C. Olsiak	
		JBG Voting Members			
		THAT THE MINUTES OF THE QUALITY COMMITTEE			
		MEETING OF APRIL 19, 2022 BE ACCEPTED FOR			
		INFORMATION			
	4.2	Other			
1630	5.0	Reports			
		THE FOLLOWING REPORTS ARE PROVIDED FOR			
		INFORMATION:			
	5.1	Governance Committee Summary Report	R2	B. Beaudoin	
	5.2	Treasurer's Report from Resource and Audit Committee	R2	L. Perri	blotter
	5.3	Chair's Remarks	R2	L. McNeil	
	5.4	Report of Presidents		M.Farrell/J.	
		5.4.1 Covid-19 Update – Dr. Z. Chagla		Woods	
	5.5	Report of the EVP and Chief Nursing Executive	R2	C. Williams	
	5.6	Report of Chief of Staff	R2	S. Jarmain	
	5.7	Report of SJHS President and CEO	R2	W. Doyle	
	5.8	Report of the President, Medical Staff Association	R2	Z. Chagla	
1650	6.0	Consent Agenda Part "B" (Motions Listed)			
		(Note: Any JBG Member can ask for removal of any item from			
	C 1	Consent Agenda for discussion)	DO	D. Doguđaja	
	6.1	Governance, Mission and Values Committee JBG Voting Members	R2	B. Beaudoin	
		THAT THE MINUTES OF THE GOVERNANCE, MISSION AND			
		VALUES COMMITTEE MEETING OF APRIL 5, 2022 BE			
		ACCEPTED FOR INFORMATION			
		JBG Voting Members			
		THAT THE MEMORANDUM OF UNDERSTANDING (MOU)			
		RENEWAL WITH SJHS BE APPROVED			
	6.2	Resource and Audit Committee	R2	L. Perri	

1700	7.0	Information Items			
	7.1	Reports from Foundations	R2	S. Filice- Armenio/ D. Davidson	
	7.2	Quality Council Executive Visit Schedule			
	8.0	Adjournment		L. McNeil	







Committee:

St. Joseph's Hamilton Joint Boards of Governors - OPEN SESSION Date: April 28, 2022

Called to order at:

1530 hours

Adjourned: 1700 hours

St. Joseph's Healthcare Hamilton Voting Members:

Ms. L. McNeil, Ms. B. Beaudoin, Mr. L. Perri, Dr. L. Harrington, Mr. M. Powell, Ms. C. Olsiak, Mr. T. Olaoluwa, Ms. R. Vespa, Mr. P. Szota.

St. Joseph's Villa Dundas Voting Members:

Ms. L. McNeil, Ms. B. Beaudoin, Mr. L. Perri, Dr. L. Harrington, Mr. R. Dobson, Ms. C. Olsiak, Ms. R. Vespa.

St. Joseph's Homecare Hamilton Voting Members:

Ms. L. McNeil, Ms. B. Beaudoin, Mr. L. Perri, Mr. D. Tonin, Dr. N. Agarwal, Mr. W. Koornstra, Mr. P. Szota.

Location:

Via Zoom

Present:

Ms. L. McNeil, Chair, Mr. R. Dobson, Mr. A. Korstanje, Dr. N. Agarwal, Mrs. B. Beaudoin, Dr. L. Harrington, Mr. L. Perri, Ms. M. Farrell, Mr. D. Tonin, Dr. S. Jarmain, Mr. P. Szota, Mr. Wm. Koomstra, Dr. C. Williams,

Dr. Z. Chagla, Ms. W. Doyle, Dr. C. Williams, Dr. P. O'Byrne, Dr. G. Rutledge.

Regrets:

Mr. M. Powell, Ms. R. Vespa, Ms. C. Olsiak, Mr. T. Olaoluwa.

Resource Staff:

Ms. F. Voogd, Mr. J. Woods, Ms. S. Trowbridge, Mr. J. Aldis, Ms. M. Ewen.

Guests Open:

Dr. J. Robertson, Ms. W. Lawrence.

Guests In-Camera:

NEXT MEETING May 26, 20	22
	Discussion
PROTOCOL	
1.0 CALL TO ORDER	The meeting was called to order at 1530 hours by L. McNeil.
1.1 OPENING PRAYER	D. Tonin opened the meeting with a prayer. There was personal reflection with respect to the land acknowledgement and reflection with respect to the value of ENQUIRY.
1.2 INTRODUCTION OF GUESTS	All invited guests were introduced.
2.0 CONSENT AGENDA PART "A"	Noted there were no requests to remove items and therefore the following motions were approved:
	All JBG Voting Members
	ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:
	THAT THE AGENDA FOR THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE APPROVED AS CIRCULATED
	THAT NO CONFLICT OF INTEREST WAS NOTED
	THAT THE MINUTES OF THE OPEN SESSION OF THE MEETING OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS HELD MARCH 31, 2022 BE APPROVED
3.0 GENERATIVE DISCUSSION	 A generative discussion was facilitated on consent in healthcare – a primer on the legal and ethical framework for healthcare decision making was circulated. Highlights of the primer included legal framework for healthcare decisions, ethical values that arise in healthcare decision making, requirement for consent and the definition of treatment, elements of consent, capacity to consent, substitute decision making, emergency treatment, application of the consent framework and sharing of information and consent. The YODA framework was referenced and it was reviewed how YODA might fit

Subject	Discussion
4.0 BUSINESS	 into the case being discussed. Five challenging scenarios were presented for consideration with respect to a patient situation. Extensive commentary and discussion ensued with respect to each scenario. Situations discussed in relation to the patient case included – Capable patient wishes to "delegate" consent Provision of personal health information (PHI) by family Findings of incapacity Disagreements among equally ranked substitute decision makers (SDM) SDM making decision different from what the patient chose/wanted The presenters were thanked for this very informative and interactive presentation.
4.1 QUALITY COMMITTEE	The Quality Committee report was highlighted. A presentation on the patient/resident partnership plan and progress report, a compliments/complaints report and patient safety biannual incident report for SJHC was received.
	 Covid updates for all three JBG organizations was overviewed. Quality metrics were overviewed. An accreditation update was provided.
	All JBG Voting Members
	ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:
	THAT THE MINUTES OF THE QUALITY COMMITTEE MEETING OF APRIL 19, 2022 BE ACCEPTED FOR INFORMATION
4.2 OTHER	THE FOLLOWING REPORTS WERE RECEIVED FOR INFORMATION:
5.0 REPORTS	Touchpoint highlights included SJHS, accreditation, MOU renewal with SJHS, organizational updates. A report on cybersecurity and privacy will occur in the in- camera session. The Nominating Committee summary report will be presented at next week's Governance Committee meeting.
	 TREASURER'S REPORT FROM THE RESOURCE AND AUDIT COMMITTEE Detailed financial reports for all three organizations were provided. An internal audit update and various redevelopment updates were also highlighted.
	 CHAIR'S REMARKS It was noted that discussions with respect to JBG roles of officers and timing of meetings have been occurring and further discussion will occur in the in camera session without management. The Chair has had an initial discussion with the next President and CEO SJHS, L. Buller. The President Evaluation Committee met to review goals and objectives which occurred over the past few weeks. The performance evaluation portion will occur in June. The Annual Meeting of the JBG Board Officers and SJVD Foundation occurred this week.

Subject

Discussion

REPORT OF PRESIDENTS

 Z. Chagla provided an update on the modelling related to the regional and provincial Covid-19 situation. Highlight touchpoints also included emerging threats, vaccinations, staffing, and new therapeutics.

SJHC

· A situational update was provided.

SJVD

 A situational update was provided. It was noted that an outbreak at the SJVD has been declared.

SJHH

- Dr. D. Cook is the 2022 recipient of the Canada Gairdner Wightman Award congratulations to Dr. Cook!
- The Chair extended congratulations to SJHH on the receipt of the Game Changer Award Recipient from the United Way.

REPORT OF THE EVP AND CHIEF NURSING EXECUTIVE

- A situational update was provided. Touchpoints included the realignment of the PAC structure which will act as the professional practice decision making committee working alongside the MAC. An update on ministry funding related to clinical externs and hospital support aides was provided. It was noted that the funding has been extended to September 2022.
- An update on priorities and planning was provided.
- Preparations are underway to celebrate Nurses Week which is the week of May 9th. Treat trolleys will also be offered this week to staff as they come into work.

REPORT OF CHIEF OF STAFF

- S. Jarmain noted that she has completed her first month as Chief of Staff.
 Acknowledged D. Russell for his tremendous mentorship during the transition.
- A state of the union update with respect to the medical staff was provided. Staff
 are continuing to cover for staff who are off with Covid. Part of the work ahead is
 exploring what can be done moving forward with respect to coverage and
 vacation time.
- Regional planning continues and it will be important to plan proactively for a physician human resource plan across the region. SJHH is working with regional partners in a collaborative approach.
- Work continues in defining the roles and establishing priority goals with respect to the Chief of Staff and Deputy Chief of Staff.

REPORT OF SJHS PRESIDENT AND CEO

- The start date for E. Buller, the incoming President and CEO SJHS is July 4th.
- It was noted that SJHS has successfully renegotiated group benefits for all system organizations.
- The Interim President for SMGH will be S. Ferguson. Thanks were extended to L. Fairclough during her time as President. A search for a new President is currently underway.
- The health human resource issues in the health care system are very significant and discussion continues to address this issue.

DEAN, FACULTY OF HEALTH SCIENCES

- McMaster has received word from the Ministry with respect to increasing the number of undergraduate and postgraduate learners. It was noted that 28 new postgraduate positions will be realized at McMaster.
- It was noted that there will also be the development of a new medical school, to be based in Brampton as well as a new medical school in PEI. This will bring the total to 19 medical schools in Canada. Meetings with respect to the

Subject	Discussion
	 development of the medical school in Brampton are ongoing. The ratio of postgraduate positions to undergraduate positions was discussed. It was noted that the Ministry's announcement will bring the matching issue closer and the issue will be largely resolved. There will be a graduating class in 2022! It cannot be emphasized enough how important it was for SJHH and HHS to allow student access to learner placements, allowing them to participate in patient care during this unprecedented time.
	REPORT OF THE PRESIDENT, MEDICAL STAFF ASSOCIATION • Preparations are underway for Doctor's Day – May 1st.
6.0 CONSENT AGENDA PART "B"	Noted there were no requests to remove items and therefore the following motions were approved:
6.1 GOVERNANCE, MISSION AND VALUES	All JBG Voting Members
COMMITTEE	ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:
	THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE MEETING OF APRIL 5, 2022 BE ACCEPTED FOR INFORMATION
	All JBG Voting Members
	ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTIONS WERE PASSED:
	THAT THE MEMORANDUM OF UNDERSTANDING (MOU) RENEWAL WITH SJHS BE APPROVED
6.2 RESOURCE AND AUDIT COMMITTEE	
7.0 INFORMATION ITEMS	
7.1 REPORTS FROM FOUNDATIONS	 SJHH Foundation The Ancaster2Paris Ride was a huge success! Canada's first robotic esophagectomy was performed last month at SJHH. An update on major donor activity was provided. Some of the Foundation's major donors attended the April 4th MOH announcement with respect to SJHH PES redevelopment. Planning is underway for the Foundation's Strategic Plan. The Annual Planning Retreat was held on April 1st. Planning is underway for three upcoming Fall events. SJVD Foundation Various gift announcements were overviewed. The Annual Meeting of the JBG Board Officers and SJVD Foundation was held
	 The Afridat Meeting of the 3BG Board Officers and 33 VD Podridation was held this past week. An essential piece of equipment has received funding – the dishwashing system which is integral to the operation of the Villa. Upcoming events, including the Heroes Gala and Hike the Valley were highlighted.

Subject	Discussion
7.2 WALKABOUT AND COUNCIL MEETING SCHEDULES	The Walkabout and Council Meeting schedule was circulated.
8.0 ADJOURNMENT	There was no further business and the meeting adjourned.
	Lynn McNeil, Chair Melissa Farrell, Secretary Fadia Voogd, Recorder