



## **St. Joseph's Hamilton Joint Boards of Governors**

*June 2016*

*Open Agenda Package – Web Version*

**Mission:** Living the Legacy – Compassionate Care.  
Faith. Discovery.

**Vision:** On behalf of those we are privileged to serve, we will: deliver an integrated high quality care experience, pursue and share knowledge, respect our rich diversity, always remaining faithful to our Roman Catholic values and traditions.

**Values:** We commit ourselves to demonstrate in all that we undertake, the vision and values that inspired our Founders, the Sisters of St. Joseph. These are: **Dignity, Respect, Service, Justice, Responsibility and Enquiry.**

# JBG Values

**Respect** – Mind, Body & Spirit of the Whole Person



## Definition

Places high emphasis on the well being and quality of life by responding to the needs of the whole person: body, mind and spirit. Appreciates the viewpoint and circumstances of others and recognizing the value of the individual

## Behaviours

- Provides positive interpersonal relations
- Is focused on the quality of life
- Is concerned with diversity

**St. Joseph's Hamilton Joint Boards of Governors – Open Agenda**  
**Wednesday, June 29, 2016**  
**3:35 – 6:00 p.m.**

***Dofasco Boardroom – 2<sup>nd</sup> Floor – Juravinski Innovation Tower – T2215***

- Elected Members** Mr. Peter Tice (Chair), Mr. Carl Santoni, Mr. Sonny Monzavi, Dr. Mary Guise, Mr. Jim LoPresti, Ms. Carolyn Milne, Mr. Ray Rocci, Ms. Moira Taylor, Mr. Tony Thoma, Mr. David Tonin, Mr. Adriaan Korstanje, Ms. Lynn McNeil, Mr. Rod Dobson.
- Ex-Officio Members** Dr. Julie Lajoie, Ms. Winnie Doyle, Dr. Tom Stewart, Dr. David Higgins, Dr. John Kelton, Dr. Kevin Smith.
- Senior Management Team** Mr. Derrick Bernardo, Mrs. Jane Loncke, Dr. Jack Gauldie.
- Resource** Mrs. Jessica Fry, Mrs. Fadia Voogd, Ms. Sera Filice-Armenio, Ms. Maureen Ellis.
- Guest(s)** Dr. V. Chaudhary.

VALUES: D = dignity, R1 = respect, S = service, J = justice, R2 = responsibility, E = enquiry

Time	Item	Topic	Motion	Values	Lead	Page
3:35pm	1.0	<b>Call to Order</b>				
	1.1	<i>Opening Prayer and Reflection on RESPECT</i>		R2	S. Monzavi All	
	1.2	<i>Introduction of Guests</i>				
	1.3	<i>Declaration of Conflict of Interest</i>				
	1.4	<i>Approval of Agenda</i>	<u>All JBG Voting Members:</u> <b>THAT THE OPEN AGENDA OF THE JUNE 29, 2016 ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS COMMITTEE MEETING BE APPROVED</b>	R2	P. Tice	
3:55pm	2.0	<b>Consent Agenda</b>				
	2.1	<i>Approval of St. Joseph's Hamilton Joint Boards of Governors Open Minutes</i>	<u>All JBG Voting Members:</u> <b>THAT THE OPEN MINUTES OF THE MAY 26, 2016 ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS MEETING BE APPROVED</b>	R2	P. Tice	1-7

Time	Item	Topic	Motion	Values	Lead	Page
	2.2	<i>Governance Mission and Values Committee Minutes and Motions</i>	<p><u>All JBG Voting Members</u>  <b>THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE MEETING OF JUNE 7, 2016 BE ACCEPTED FOR INFORMATION</b></p>	R2	S. Monzavi	8-30
	2.3	<i>Resource and Audit Committee Minutes and Motions</i>	<p><u>All JBG Voting Members</u>  <b>THAT THE MINUTES OF THE RESOURCE AND AUDIT COMMITTEE MEETING OF JUNE 22, 2016 BE ACCEPTED FOR INFORMATION</b></p> <p><u>SJHH Voting Members</u>  <b>THAT THE APPROVAL OF THE ST. JOSEPH'S HEALTHCARE HAMILTON OPERATING BUDGET FOR THE FISCAL YEAR APRIL 1, 2016 THROUGH MARCH 31, 2017 BE APPROVED</b></p> <p><u>SJHH Voting Members</u>  <b>THAT THE ST. JOSEPH'S HEALTHCARE HAMILTON ATTESTATION FOR THE PERIOD APRIL 1, 2015 TO MARCH 31, 2016 PREPARED IN ACCORDANCE WITH SECTION 15 OF THE BROADER PUBLIC SECTOR ACCOUNTABILITY ACT (BPSAA) BE APPROVED</b></p>			31-116

Time	Item	Topic	Motion	Values	Lead	Page
			<u>SJHH Voting Members</u> <b>THAT THE APPROVAL OF THE REVISED INVESTMENT POLICY STATEMENT DATED JUNE 3<sup>RD</sup> 2016 BE APPROVED</b>			
<b>4:10pm</b>	<b>3.0</b>	<b>Quality &amp; Patient Safety</b>				
	3.1	<i>Quality Committee Minutes, Motions and Report</i>	<u>All JBG Voting Members</u> <b>THAT THE MINUTES OF THE QUALITY COMMITTEE MEETING OF JUNE 14, 2016 BE ACCEPTED FOR INFORMATION</b>	S	R. Rocci	117-126
	3.2	<i>Medical Advisory Committee Presentation</i>	<i>Dr. V. Chaudhary Chief, Department of Eye Medicine and Eye Surgery</i>	E		
<b>4:20pm</b>	<b>4.0</b>	<b>Reports</b>				
	4.1	<i>Report of Chair</i>		R2	P. Tice	
	4.2	<i>Report of the President and CEO, St. Joseph's Health System</i>		R2	K. Smith	
	4.3	<i>Report of Presidents</i>		R2/S	D. Higgins D. Bernardo J. Loncke	127-130
	4.4	<i>Report of the Chief Nursing Executive</i>		R2/S	W. Doyle	
	4.5	<i>Report of the Vice President Research</i>		R2	J. Gauldie	
	4.6	<i>Report of the Chief of Staff</i>		R2	T. Stewart	
	4.7	<i>Report of President, Medical Staff Association</i>		R2	J. Lajoie	
	4.8	<i>Report of the President SJVD Foundation SJHH Foundation</i>		R2	M. Ellis S. Filice-Armenio	

Time	Item	Topic	Motion	Values	Lead	Page
4:50pm	5.0	<b>Information / Education Items</b>				
	5.1	JBG Closed Summary		R2 / E	P. Tice	131
	5.2	Walkabout Schedule and Council Meeting Schedule				132-133
	5.3	Innovator Publication				134
	5.4	GCE Educational Offering – October/November				135
	5.5	GCE Educational Offering – September/October				136
	5.6	Hamilton’s Collaborative – Provides Results in Life Sciences and Health Innovation <i>(this booklet will be distributed at the meeting)</i>				
4:50pm	6.0	<b>Adjournment</b>				
	6.1	<i>Motion to adjourn</i>	<u>All JBG Voting Members:</u> <b>THAT THE OPEN SESSION OF THE ST. JOSEPH’S HAMILTON JOINT BOARDS OF GOVERNORS MEETING BE ADJOURNED</b>		P. Tice	
4:50pm	7.0	<b>Break followed by Closed Session</b>				



Committee: St. Joseph's Hamilton Joint Boards of Governors – OPEN SESSION Date: May 26, 2016  
 Called to order at: 1530 hours Adjourned: 1705 hours

**St. Joseph's Healthcare Hamilton Voting Members:**

Mr. P. Tice, Mr. S. Monzavi, Mr. A. Korstanje, Mr. J. LoPresti, Ms. L. McNeil, Mr. C. Santoni, Mr. D. Tonin.

**St. Joseph's Villa Dundas Voting Members:**

Mr. P. Tice, Mr. S. Monzavi, Mr. A. Korstanje, Mr. R. Rocci, Mrs. M. Taylor, Mr. T. Thoma, Mr. R. Dobson.

**St. Joseph's Homecare Hamilton Voting Members:**

Mr. P. Tice, Mr. S. Monzavi, Mr. A. Korstanje, Dr. M. Guise, Mrs. M. Taylor, Mrs. C. Milne, Mr. D. Tonin.

Location: Dofasco Boardroom – Juravinski Innovation Tower  
 Present: Mr. P. Tice – Chair, Dr. M. Guise, Mr. A. Korstanje, Mrs. M. Taylor, Mr. R. Dobson, Mr. D. Tonin, Dr. T. Stewart, Mr. S. Monzavi, Mr. J. LoPresti.  
 Regrets: Mrs. C. Milne, Mr. C. Santoni, Mr. T. Thoma, Mr. R. Rocci, Ms. W. Doyle, Ms. L. McNeil, Dr. J. Lajoie.  
 Resource Staff: Dr. D. Higgins, Mrs. J. Fry, Mrs. T. Tomasino, Mrs. J. Loncke, Mr. D. Bernardo.  
 Guests: Dr. A. Ingram.  
 NEXT MEETING June 29, 2016

Subject	Discussion
<b>1. PROTOCOL</b>	
<b>1.0 CALL TO ORDER</b>	The meeting was called to order at 1530 hours by P. Tice.
<b>1.1 OPENING PRAYER</b>	J. LoPresti opened the meeting with a prayer. There was reflection with respect to the value of DIGNITY.
<b>1.2 INTRODUCTION OF GUESTS</b>	All invited guests were introduced.
<b>1.3 DECLARATION OF CONFLICT OF INTEREST</b>	There was no conflict of interest declared.  <u>All JBG Voting Members</u>
<b>1.4 APPROVAL OF AGENDA</b>	<i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i>  <b>THAT THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS AGENDA BE APPROVED AS CIRCULATED</b>
<b>2. CONSENT AGENDA</b>	<u>All JBG Voting Members</u>
<b>2.1 APPROVAL OF ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS OPEN MINUTES</b>	<i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i>  <b>THAT THE MINUTES OF THE APRIL 28, 2016 ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS COMMITTEE (OPEN SESSION) BE APPROVED</b>



Subject	Discussion
<p><b>2.2 GOVERNANCE, MISSION AND VALUES COMMITTEE MINUTES AND MOTIONS</b></p>	<ul style="list-style-type: none"> <li>• S. Monzavi reviewed the Governance report.</li> <li>• A brief discussion ensued regarding the candidate interviews, process for approval of Board members and placement in committees.</li> <li>• The proposed structure will be presented at the June 2016 SJHS Board meeting for approval.</li> <li>• Orientation sessions for new Board members will be scheduled in the summer.</li> </ul> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p><b>THAT THE MINUTES OF THE GOVERNANCE, MISSION AND VALUES COMMITTEE OF MAY 3, 2016 BE ACCEPTED FOR INFORMATION</b></p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p><b>THAT THE REVISED CORPORATE POLICY MANAGEMENT RESTRUCTURE BE APPROVED</b></p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p><b>THAT THE MINUTES OF THE SPECIAL GOVERNANCE, MISSION AND VALUES COMMITTEE OF MAY 20, 2016 BE ACCEPTED FOR INFORMATION</b></p> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p><b>THAT THE NOMINATING REPORT FOR THE YEAR 2016-17 BE APPROVED</b></p>
<p><b>2.3 RESOURCE AND AUDIT COMMITTEE MINUTES AND MOTIONS</b></p>	<ul style="list-style-type: none"> <li>• A. Korstanje reviewed the Resource and Audit Report.</li> </ul> <p style="text-align: center;"><u>All JBG Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p><b>THAT THE MINUTES OF THE RESOURCE AND AUDIT COMMITTEE OF MAY 18, 2016 BE ACCEPTED FOR INFORMATION</b></p> <p style="text-align: center;"><u>SJHH Voting Members</u></p> <p><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p><b>THAT THE SJHH AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2016 BE APPROVED</b></p>

Subject	Discussion
<p data-bbox="120 1617 412 1672"><b>3. QUALITY AND PATIENT SAFETY</b></p> <p data-bbox="120 1706 461 1796"><b>3.1 QUALITY COMMITTEE MINUTES, MOTIONS AND REPORT</b></p>	<p data-bbox="889 200 1166 229" style="text-align: center;"><u>SJHH Voting Members</u></p> <p data-bbox="500 259 1523 319"><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p data-bbox="500 361 1534 425"><b>THAT KPMG LLP BE APPOINTED AUDITORS FOR SJHH FOR THE YEAR ENDING MARCH 31, 2017 BE APPROVED</b></p> <p data-bbox="889 463 1166 493" style="text-align: center;"><u>SJHC Voting Members</u></p> <p data-bbox="500 523 1523 583"><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p data-bbox="500 625 1485 689"><b>THAT THE SJHC AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2016 BE APPROVED</b></p> <p data-bbox="889 727 1166 757" style="text-align: center;"><u>SJHC Voting Members</u></p> <p data-bbox="500 787 1523 846"><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p data-bbox="500 889 1534 953"><b>THAT KPMG LLP BE APPOINTED AUDITORS FOR SJHC FOR THE YEAR ENDING MARCH 31, 2017 BE APPROVED</b></p> <p data-bbox="889 991 1166 1021" style="text-align: center;"><u>SJVD Voting Members</u></p> <p data-bbox="500 1051 1523 1110"><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p data-bbox="500 1153 1550 1217"><b>THAT KPMG LLP BE APPOINTED AUDITORS FOR SJVD AND SJVD ESTATES FOR THE YEAR ENDING DECEMBER 31, 2016 BE APPROVED</b></p> <ul data-bbox="548 1715 1495 1927" style="list-style-type: none"> <li>• M. Guise shared the patient story presented by St. Joseph's Home Care involving a client with complex care needs discharged from hospital to the community on life-sustaining medication who could not physically manage administration of medication. The Home Care team was able to set-up continuous care for the client through specialized training for the nurses and back-ups and working with the pharmacy so the medication could be administered as needed.</li> </ul>

Subject	Discussion
<p data-bbox="131 591 448 683"><b>3.2 MEDICAL ADVISORY COMMITTEE GUEST PRESENTATION</b></p> <p data-bbox="131 1519 289 1547"><b>4. REPORTS</b></p> <p data-bbox="131 1581 423 1608"><b>4.1 REPORT OF CHAIR</b></p>	<ul data-bbox="553 197 1516 289" style="list-style-type: none"> <li>• The St. Joseph's Home Care quality initiatives for 2016-2017 were presented.</li> <li>• The Quality Improvement Plans for SJHH, SJVD and SJHC were reviewed.</li> <li>• A progress report on Mapping our Future was reviewed.</li> </ul> <p data-bbox="883 321 1175 348" style="text-align: center;"><u>All JBG Voting Members</u></p> <p data-bbox="505 385 1523 442"><i>ON MOTION DULY MADE AND SECONDED THE FOLLOWING RESOLUTION WAS PASSED:</i></p> <p data-bbox="505 476 1425 534"><b>THAT THE MINUTES OF THE QUALITY COMMITTEE OF MAY 10, 2016 BE ACCEPTED FOR INFORMATION</b></p> <ul data-bbox="553 604 1549 1470" style="list-style-type: none"> <li>• Dr. Ingram was thanked for his informative presentation on initiatives taking place in the SJHH Medicine Program.</li> <li>• It was noted that the downward trend on ALC continued during the months of March and April 2016. ALC admission avoidance strategies continue with the involvement of social workers and engagement of community resources, as well as daily rounds early in the day and thorough hand-off. Another factor in the decrease in ALC is an increased understanding of the supports available at home for patients.</li> <li>• It was noted that assisted living and long-term care are taking steps to accept patients with responsive behaviours, who would not have been traditionally admitted into these programs. Admission is now possible through managing care prior to discharge, and connection into BSO and other services. Health Links is also providing learnings relating to anticipating needs, connecting into community supports and services, and removing barriers for navigating the health system.</li> <li>• Dr. Ingram extended his appreciation of the Social Work team who have taken on a broader role in supporting patients who are fragile by providing linkages in the community. <b>ACTION: AN APPRECIATION LETTER WILL BE SENT TO THE SOCIAL WORK TEAM</b></li> <li>• It was noted that there is an opportunity to work with St. Mary's General Hospital, which has a recognized strength in cardiology and respirology. SJHH has reached out to peer hospitals to identify opportunities to learn from peer organizations successes. A challenge that is particular to Hamilton is the higher proportion of high-risk populations and how psycho-social factors affect health outcomes.</li> <li>• Thanks were extended to the Chief of Medicine on the innovative approach to these issues including involvement of cross-functional teams. <b>ACTION: A REPORT ON THE PROGRAM'S PERFORMANCE WILL BE BROUGHT BACK TO THE JBG AT A FUTURE MEETING</b></li> </ul> <ul data-bbox="553 1570 1533 1847" style="list-style-type: none"> <li>• Thanks were extended to R. Cercone for this long service to SJHH.</li> <li>• Thanks were extended to J. LoPresti for his commitment and contributions as a member of the JBG. Jim has completed his term on the Board.</li> <li>• Thanks were extended to C. Milne for her commitment and contributions as a member of the JBG.</li> <li>• Thanks were extended to M. Guise for her attendance at two governance sessions. A summary can be found in the information items.</li> <li>• The Nursing Excellence Awards Dinner was held on May 11<sup>th</sup>. Several JBG members were in attendance.</li> </ul>

Subject	Discussion
<p><b>4.2 REPORT OF PRESIDENT AND CEO, ST. JOSEPH'S HEALTH SYSTEM</b></p>	<ul style="list-style-type: none"> <li>• P. Tice and D. Higgins presented the JBG Annual Report to the System Board of Directors on May 12<sup>th</sup>.</li> <li>• Thanks were extended to T. Thoma and A. Korstanje for attending the Niagara Health System Board meeting. It was noted that the Board will continue to have the rotation of attendance at Board meetings.</li> <li>• It was announced that T. Thoma will be the Board representative on the Mission Legacy Awards selection committee for SJHH this year.</li> <li>• Congratulations were extended to W. Doyle on co-authoring a recently published research paper.</li> <li>• M. Guise and M. Ellis attended the Mental Health Breakfast.</li> <li>• There was no report</li> </ul>
<p><b>4.3 REPORT OF PRESIDENTS</b></p>	<ul style="list-style-type: none"> <li>• W. Doyle was congratulated on receiving the Mohawk College Distinguished Fellowship Award.</li> <li>• D. Higgins noted the work of Hamilton's anchor institutions are doing to advance health in the City of Hamilton. SJHH is one of the participants in the strategic discussions.</li> <li>• The ribbon cutting and opening ceremony of the Retired Priests' Wing at SJVD will take place on June 23.</li> <li>• There was no report</li> </ul>
<p><b>4.4 REPORT OF THE CHIEF NURSING OFFICER</b></p>	<ul style="list-style-type: none"> <li>• There was no report</li> </ul>
<p><b>4.5 REPORT OF THE VICE PRESIDENT RESEARCH</b></p>	<ul style="list-style-type: none"> <li>• Dr. J. Gauldie was thanked for his informative presentation on research impact at SJHH. The report will have the same format to allow for year-over-year comparisons.</li> <li>• Dr. Gauldie noted that addiction and mental health research is expected to be a growth area. SJHH Foundation attempting to get resources to reinforce research funding.</li> <li>• It was noted that SJHH has been pre-qualified to receive funding from Lumira Capital, placing SJHH in an elite group of Canadian institutions selected for funding.</li> <li>• It was noted that SJHH has submitted for funding through the Canadian Foundation for Innovation though not expected to receive funding.</li> <li>• Niagara Health System (NHS) has expressed an interest in participating in the Research Institute.</li> <li>• It was noted that presentations at international conferences and meetings are rising as more established researchers at SJHH are receiving international recognition.</li> <li>• P. Tice commended the scope of the presentation in recognizing the breadth and number of people involved in research at SJHH.</li> </ul>
<p><b>4.6 REPORT OF THE CHIEF OF STAFF</b></p>	<ul style="list-style-type: none"> <li>• The new chart completion process is going well and SJHH is experiencing dramatic reductions in incomplete and delinquent charts.</li> <li>• The internal review on Workplace Violence has been completed. A final report is being produced to be shared with the Executive Council on the Prevention of Violence in the Workplace, chaired by Dr. D. Higgins.</li> <li>• The search for the Chief Medical Information Officer is underway with applications due by the end of the month. Dr. T. Stewart noted the high quality of the applicants to date.</li> <li>• A draft annual goals document for the Medical Affairs/Chief of Staff Office will be presented at the Governance Committee of the Board in June.</li> </ul>

Subject	Discussion
<p><b>4.7 REPORT OF THE PRESIDENT PROFESSIONAL STAFF ASSOCIATION</b></p>	<ul style="list-style-type: none"> <li>• A presentation was made to NHS senior leadership on the value of the Research Institute; the leadership was receptive to a partnership and SJHH oversight.</li> <li>• Interviews are being conducted for the Joint Renal Lead for SJHH and NHS. Recommendation will be going to MAC first, then to JBG for approvals.</li> <li>• Dr. T. Stewart noted the following opportunities: back office integration and central intake of CT and MRI at the LHIN.</li> <li>• There was no report</li> </ul>
<p><b>4.8 REPORT OF PRESIDENT SJVD FOUNDATION</b></p>	<ul style="list-style-type: none"> <li>• The SJVD Foundation gala was held last month, raising \$151,000.</li> <li>• The SJVD Foundation will be sending out a spring mailer of 32,000 pieces which will be followed-up with an electronic mailer in June for Seniors Month. Funds raised will be designated for the capital equipment fund.</li> <li>• Spring mailer out – 32,000 pieces – follow-up with electronic mailer in June (seniors month). To go to fund developed for capital equipment.</li> <li>• The Neil McArthur Memorial Golf Tournament will be held in the Fall.</li> <li>• The SJVD Foundation will be participating in the Hamilton Marathon Road2Hope event once again and M. Ellis encouraged participation from Board members in the race.</li> <li>• M. Ellis noted that the Retired Priests' Wing at SJVD will be 95% complete by the June 23 ribbon cutting and opening ceremony. Invitations for the ceremony will come through the Bishop's office. Occupancy is expected to start in July.</li> <li>• Major renovations are needed to the outreach program space. SJVD Foundation has submitted a request for funding.</li> <li>• M. Ellis expressed her thanks to the Board for their ongoing support of the SJVD Foundation's fundraising events.</li> </ul>
<p><b>SJHH FOUNDATION</b></p>	<ul style="list-style-type: none"> <li>• There was no report</li> </ul>
<p><b>5. INFORMATION EDUCATION ITEMS</b></p>	<ul style="list-style-type: none"> <li>• JBG Closed Summary</li> <li>• JBG Walkabouts/Education Schedule</li> <li>• Articles <ul style="list-style-type: none"> <li>- Physician Assisted Death</li> <li>- Medical Assistance in Dying: Interim Guidance for Nursing in Ontario</li> <li>- Medical Assistance in Dying: Overview</li> </ul> </li> <li>• OHA Summary – M. Guise – Effective Governance Collaboration to Advance Integration</li> </ul>
<p><b>6. OTHER BUSINESS</b></p>	<p>There was no further business.</p>
<p><b>7. ADJOURNMENT</b></p>	<p><b>THAT THE OPEN SESSION OF THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS BE ADJOURNED</b></p>



**St. Joseph's Hamilton Joint Boards of Governors (JBG)**

**Summary of May 26<sup>th</sup>, 2016 Closed Meeting Session**

**Motions Summary**

Recommending Committee	Motion
The Medical Advisory Committee	<p>It was voted that the:</p> <ul style="list-style-type: none"> <li>▪ Minutes and Recommendations of the April 7<sup>th</sup>, 2016 Medical Advisory Committee be approved (St. Joseph Hamilton Joint Boards of Governors – St. Joseph's Healthcare Hamilton Voting Members).</li> <li>▪ Recommendation(s) on Credentials of the May 5<sup>th</sup>, 2016 Medical Advisory Committee be approved (St. Joseph Hamilton Joint Boards of Governors – St. Joseph's Healthcare Hamilton Voting Members).</li> <li>▪ Recommendations of the Research Committee of the May 5<sup>th</sup>, 2016 Medical Advisory Committee be approved (St. Joseph Hamilton Joint Boards of Governors – St. Joseph's Healthcare Hamilton Voting Members).</li> </ul>
St. Joseph's Hamilton Joint Boards of Governors	<p>It was voted that the:</p> <ul style="list-style-type: none"> <li>▪ <i>No additional closed session motions this month</i></li> </ul>

**Presentations and Reports to the JBG – Summary**

An update was provided on the Clinical Transformation negotiations process, along with detail on the project budget and financing plan. Discussion and detailed questioning followed.

**OPEN REPORT TO THE ST. JOSEPH'S HAMILTON JOINT BOARDS OF GOVERNORS**  
**JUNE 2016**

## **1. Environmental Scan**

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### **SJHH: St. Joe's in the News**

SJHH has been the subject of a series of positive stories recently by the Hamilton Spectator. These stories pay tribute to the innovative advances that our organization is making in improving the lives and care to those whom we are privileged to serve. Two of these articles can be found below.

The Spectator's View: St. Joseph's reimagines health-care delivery  
June 4, 2016. Cheryl Stepan

*Imagine undergoing major surgery for lung cancer, and being back home within days of the procedure. Seems like a good idea, but is it safe? What if there are complications? What if you're not sure about your dressings or if you have an ache or pain that does not seem normal? What will you do?*

*Now imagine that along with that hospital discharge comes a one-stop phone number and an iPad for communicating directly with your health-care team, along with a group of specialized home-care workers with expertise in lung cancer and post-operative care. Sound even better?*

*That's just the thing that St. Joseph's Healthcare is doing, and if it seems so obvious that you are not suitably impressed, think again. This is not the norm, though it seems it should be.*

*St. Joseph's is actually a pioneer in this kind of work in the province. They are piloting this "integrated" approach in five disciplines — lung cancer and knee and hip surgeries among them — with plans for expansion down the road.*

*As executives from St. Joseph's told The Spectator in an editorial board meeting, it began with throwing out the rule book (with the blessing of the province) and starting with a common-sense approach for patients, based on input from front-line workers and patients. In the case of lung cancer surgery, it begins with a surgeon like Christian Finley, who travels from hospital to hospital throughout the region to visit lung cancer patients — rather than having all of them travelling to Hamilton to see him for routine appointments. Following their surgeries, the goal is to release them from hospital as quickly as possible, equipped with a single phone number to call if they run into problems, where they can speak to someone directly involved in their care. A specialized home-care team looks after them, with Finley accessible when need be, using video technology to see the patient when required. The result? St. Joseph's says it means fewer hospital readmissions, better quality of care for patients, and better job satisfaction for front-line workers who feel value in being part of a team and having autonomy and a say in how they perform their work.*

*Fewer hospital readmissions and less time in hospital in general equals money saved, because hospitals are the most expensive health-care environments. Hospitals are also not the safest place for patients because of the risk of infectious disease, among other things. Getting people home sooner and keeping them from being readmitted makes sense. With shrinking health-care dollars and an increasingly older and sicker population, this is exactly the kind of innovation that is required to protect and sustain our health care system. Kudos to St. Joseph's Healthcare for reimagining how to best care for people.*



The Spectator's View: Hamilton hospital leaders channel the future  
June 1, 2016. Howard Elliott

*There he goes again, that Rob MacIsaac. He knows that talking about closing a hospital, or pretty much any sort of dramatic change to Hamilton's hospital infrastructure, results in a wave of angst. Shades of the Chedoke Emergency Department closure. Shades of McMaster's conversion to a children's hospital. He knows about all that, and yet the CEO of Hamilton Health Sciences keeps bringing up the matter of dramatic change and evolution. In an interview with The Spectator's Joanna Frketich, MacIsaac talked about a new long-range vision that could see a new hospital being built to serve women and children, and the closure of at least one existing building.*

*MacIsaac isn't the only one talking about seismic change in health care. Earlier in the week, Kevin Smith and a team, plus some patients, from St. Joseph's Health System, met with The Spectator's editorial board to talk about pioneering work being done to shape the future of sustainable health care. (Watch for an editorial in Saturday's Spectator.) The two health systems have different approaches, but part of the core message being put forward by each is the same.*

*What these health care executives are saying is that we should be preparing for the end of the status quo. For decades, perhaps forever, our society has thought of the health-care system as being centred on hospitals. Maybe that made sense at some point, but it doesn't now, and has not for some time.*

*Why? For one thing hospitals are the most expensive health care environments. Their infrastructure costs more. Staffing costs more. For another thing, hospitals are not the best environment to deal with many, perhaps most, health-care needs. Yes, they play a critical role in dealing with emergencies and providing acute-care services (surgery being an obvious example). But they are not best for rehabilitation services. They are not necessary for the kinds of proactive, community-based care (mobile screening for cancer, for example). And with the growth of antibiotic resistant infections, hospitals are not the healthiest places for people to recover from serious health problems.*

*So what does the new health system look like? It's a continuum of services with the patient in the middle. Hospitals, independent living supports, rehab services, disease screening, home care — think about these and any other sort of health service needed by our aging, sickening society, arranged in concentric circles around the patient.*

*It's not about how close you live to an emergency department. It's about how easily and equitably you can access health services in the most suitable, sustainable and beneficial environment. Increasingly, that's not going to be a hospital, which is a big part of what MacIsaac and Smith are saying about the future. It's a message we need to hear, over and over if necessary.*

## **2. Mission, Vision and Values Update**

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### **SJHH: St. Joseph's joins HAIL to tackle Hamilton's biggest challenges**

Hamilton Anchor Institution Leadership, also known as HAIL for short, is a group of some of Hamilton's largest public sector members including; St. Joseph's Healthcare Hamilton, Hamilton Health Sciences, the HNHBLHIN, the public and Catholic school boards, the police, McMaster University and Mohawk College. HAIL also includes the chamber of commerce, steelmaker Arcelor-Mittal Dofasco and the Hamilton Roundtable for Poverty Reduction.

HAIL was conceptualized in October 2011 during a McMaster health forum that focused on addressing the health and poverty issues at the neighborhood level. The group of leaders meets quarterly while projects are tackled in between, and hope to refine their efforts in the Hamilton community. HAIL will also decide on projects based on feedback they receive from the communities themselves. As noted by Hamilton City manager Chris Murray, "It could be about education. It could be about health. It could be about recreation."

### 3. Planning and Development

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#### **SJHH: Clinical Transformation Project Communications**

As we move forward with the Clinical Transformation project plan, we will begin internal and external promotion of the project with the goals of increasing awareness and education on the project as well as increasing engagement, excitement and 'buzz' about this new initiative to transform patient care.

#### **SJVD: LHIN Proposal - 6 bed Residential Hospice**

In light of the Government of Ontario committing \$75 million over three years in new funding to improve access to end-of-life care which includes the creation of up to 20 new hospices across Ontario, a LHIN proposal has been drafted to request for the support of a 6 bed Residential hospice to be situated on vacant land at the Villa. This Hospice will be an expansion of the current Residential Hospice program in Brantford which will leverage on expertise from the Stedman Community Hospice, the Villa and a common President. Currently we have a significant contribution from a donor who would like St. Joseph's to consider the creation of a hospice. Note: There have been preliminary discussions with the Foundation re: fundraising in order to obtain a fulsome understanding of timelines. In addition, preliminary discussions with the LHIN were very positive and are awaiting receipt of the proposal.

#### **SJVD: West 5th Alternate Level of Care (ALC) Initiative**

SJVD is currently working with the SJHH West 5th team to review, plan and implement initiatives to address their current ALC issue. Initiatives include: improvements in discharge/admission process with CCAC and the creation of an onsite transition unit. A draft proposal was forwarded to West 5th. There will be quarterly reviews of ALC patients between, CCAC, West 5th and the Villa.

### 4. Operational Information

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#### **SJHH: Solar Development Initiative**

St. Joseph's Healthcare Hamilton has leased roof space to Hamilton-based solar development company QPA Solar Inc. to install a 500-kilowatt power generating system. The City of Hamilton issued a \$1.32-million construct permit for the project last December and installation has already been completed at King Campus with the project wrapping up in July for West 5th.

The two Campuses will have a combined 3000 solar panels installed as a new revenue generating initiative for the hospital but also ties into St. Joe's commitment to sustainability. The Environmental Co-Operative Program Committee is an interdisciplinary group with a mandate to advance environmental sustainability and stewardship across St. Joseph's Healthcare Hamilton. Applying and supporting the four pillars of environmental sustainability in healthcare (Environmental, Social, Economic and Health); the ECO Committee will create and advance an organizational Sustainability Roadmap. It is the ECO Program's goal to align this roadmap with St. Joe's mission vision and values in order to create resilience to the forthcoming environmental, social and economic impacts on healthcare that our shared past has shaped. The ECO Program will be made up of a steering committee (ECO Steering) and a grassroots subcommittee (ECO Allies).

**SJHC: Quality Update**

The Accreditation Canada mid-cycle call took place on May 16. The standards have been updated to reflect smaller community-based organizations and the action plans for the work-life pulse and infection control surveys are now due 1 year before the on-site survey. Next survey is scheduled for April 2018.